Upper Darby SHS

ATSI non-Title 1 School Plan | 2025 - 2026

Profile and Plan Essentials

School		AUN/Branch	AUN/Branch	
Upper Darby High School		12523945200001972		
Address 1				
601 N. Lansdowne Ave				
Address 2				
City	State	Zip Code		
Drexel Hill	Pennsylvania	19026		
Chief School Administrat	or	Chief School Administrator Email	Chief School Administrator Email	
Dr. Daniel McGarry		dmcgarry@upperdarbysd.org	dmcgarry@upperdarbysd.org	
Principal Name				
Dr. Craig Parkinson				
Principal Email				
cparkinson@upperdarbysd.org				
Principal Phone Number		Principal Extension		
6106227000		2300		
School Improvement Facilitator Name		School Improvement Facilitator Email		
Denise Flavin-Lefferts		dflavin-lefferts@dciu.org	dflavin-lefferts@dciu.org	

Steering Committee

Name	Position/Role	Building/Group/Organization	Email
Stephanie Sitek	Principal	Upper Darby High School	ssitek@upperdarbysd.org
Kathy Blair	Instructional Technology Coach	Upper Darby High School	kblair@upperdarbysd.org
Andrykah Smith	Other	Upper Darby High School	ansmith@upperdarbysd.org
Kristen Hoyt	Instructional Coach/Reading Specialist	Upper Darby High School	khoyt@upperdarbysd.org
Michelle Aldorasi	World Language Teacher	Upper Darby High School	maldorasi@upperdarbysd.org
Stephanie Hickman	Math Teacher	Upper Darby High School	shickman@upperdarbysd.org
Alex Brown	Parent	Upper Darby High School	alex.barry.brown@gmail.com
Steve Sarti	Community Member	Upper Darby High School	stevesarti@hotmail.com
Josh Peterkin	Principal	Upper Darby High School	jpeterkin@upperdarbysd.org
Joe Niagara	Principal	Upper Darby High School	jniagara@upperdarbysd.org
Jason Kushak	Principal	Upper Darby High School	jkushak@upperdarbysd.org
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Elizabeth Reidy	Teacher	Upper Darby High School	ereidy@upperdarbysd.org
Jennifer Barry	Teacher	Upper Darby High School	jbarry@upperdarbysd.org
Kathleen Delaney	Teacher	Upper Darby High School	kdelaney@upperdarbysd.org
Kelsey Bierling	Teacher	Upper Darby High School	kbierling@upperdarbysd.org
Denise Flavin-Lefferts	Education Specialist	DCIU	dflavin-lefferts@dciu.org
Craig Parkinson	Principal	Upper Darby High School	cparkinson@upperdarbysd.org
Kelley Simone	District Level Leaders	Upper Darby School District	ksimone@upperdarbysd.org
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Terrance Williams	Principal	Upper Darby High School	twilliams@upperdarbysd.org
Lonnie Diggs	Principal	Upper Darby High School	ldiggs@upperdarbysd.org
Alexandria Anderson Johnson	Principal	Upper Darby High School	aljohnson@upperdarbysd.org
Mannat Singh	Student	Upper Darby High School	1000764@student.upperdarbysd.org
Jalaya Witherspoon	Student	Upper Darby High School	0402643@student.upperdarbysd.org
Chole Thompson	Student	Upper Darby High School	0402578@student.upperdarbysd.org

Vision for Learning

Vision for Learning

The Upper Darby High School's mission is to empower all learners to acquire the knowledge and skills necessary to achieve their full potential. The Upper Darby faculty, administrators, parents, and staff are committed to providing an environment that fosters a respectful community of learners and supports our comprehensive and challenging educational program.

Future Ready PA Index

Select the grade levels served by your school. Select all that apply.

False K	False 1	False 2	False 3	False 4	False 5	False 6
False 7	False 8	True 9	True 10	True 11	True 12	

Review of the School Level Performance

Strengths

Indicator	Comments/Notable Observations
Keystone Biology, SY 23-24	Meet or exceed statewide goal. Growth score continues to remain at 100.
College and Career	The Career Benchmarks all student group score was a 98.7% which meets or exceeds the statewide average.
Benchmarks, SY 23-24	The career benefittants an stadent group score was a 56.770 winer meets or exceeds the statewide average.
Keystone Literature, SY 23-24	There was an increase in proficiency from 30.2% to 39.3% - co-teaching for designated classes; common assessment which
Reystone Literature, 31 23-24	influenced targeted practice
Keystone Algebra, SY 23-24	There was an increase in proficiency from 7.3% to 19.2% - consistent co-teaching in Algebra and Geometry course for 3 school
years; common assessment which influenced targeted practice	
Keystone Biology, SY 23-24	There was an increase in proficiency from 27.3% to 31.3%

Challenges

Indicator	Comments/Notable Observations
Keystone Literature, SY 23-24	Did not meet state interim standard for growth
On Track Measures - Regular Attendance, School year 23-24	Regular attendance decreased from 83.7% to 60.9%
Keystone Algebra, SY 23-24	Growth remained the same and did not meet interim standard for growth

Review of Grade Level(s) and Individual Student Group(s)

Strengths

Indicator Keystone ELA Proficiency, SY 23-24	Comments/Notable Observations Students with disabilities subgroup was 13.3% which is an increase from the previous SY of 9.4% English Learners subgroup
ESSA Student Subgroups	was 16.5% which is an increase from the previous SY of 7.9%

English Learners, Students with	
Disabilities Indicator	
ESSA Student Subgroups	Comments/Notable Observations
Indicator Keystone Math Proficiency, SY 2023-24 ESSA Student Subgroups English Learners, Students with Disabilities	Comments/Notable Observations Students with disabilities subgroup was 9.6% which is an increase from the previous SY of 3.4% English Learners subgroup was 6.6% which is an increase from the previous SY of 3.6%
Indicator	
Keystone Biology Proficiency, SY 2023-24 ESSA Student Subgroups English Learners, Students with Disabilities	Comments/Notable Observations Students with disabilities subgroup was 11.9% which is an increase from the previous SY of 3.4% English Learners subgroup was 12.4% which is an increase from the previous SY of 10.6%
Indicator Keystone Math Growth, SY 2023-24 ESSA Student Subgroups Students with Disabilities	Comments/Notable Observations Students with disabilities subgroup is below the state interim standard however, showed improvement from previous school year
Indicator Keystone English Language Proficiency ESSA Student Subgroups English Learners	Comments/Notable Observations English Learners subgroup was 12.2% which is an increase from the previous SY of 8.1%

Challenges

Indicator Keystone Literature Growth, SY 23-24 ESSA Student Subgroups English Learners, Students with Disabilities	Comments/Notable Observations Students with disabilities subgroup is below the state interim standard and declined from the previous school year English Learners subgroup is below the state interim standard and declined from the previous school year
Indicator Keystone Growth - Algebra 1, SY 23-24 ESSA Student Subgroups	Comments/Notable Observations English Learners subgroup is below the state interim standard and declined from the previous school year

English Learners	
Indicator	
Keystone Growth - Biology	Comments/Notable Observations
SY 23-24	English Learners growth measure decreased from the previous SY
ESSA Student Subgroups	English Learners growth measure decreased from the previous 54
English Learners	
Indicator	
PVAAS Regular Attendance	Commonts/Notable Observations
SY 23-24	Comments/Notable Observations Students with Disabilities subgroup was 47,4% which is a decrease from the provious SV of 78,8%. English Learners subgroup was
ESSA Student Subgroups	Students with Disabilities subgroup was 47.4% which is a decrease from the previous SY of 78.8%. English Learners subgroup was 59.7% which is a decrease from the previous SY of 83.5%
English Learners, Students	33.7% WITHOUTS A DECLEASE FROM THE PREVIOUS STOLES.3%
with Disabilities	

Summary

Strengths

Review the strengths listed above and copy and paste 2-5 strengths which have had the most impact in improving your most pressing challenges.

Keystone Biology, SY 23-24 - all student group proficiency score increased to 31.3% from 27.3% and the academic growth score remained at 100.

Keystone Literature, SY 23-24 all student group proficiency score increased to 39.3% from 30.2%

Keystone Algebra, SY 23-24 all student group proficiency score increased to 19.2% from 7.4%

Keystone ELA Proficiency, SY 23-24 Students with disabilities subgroup was 13.3% which is an increase from the previous SY of 9.4% English Learners subgroup was 16.5% which is an increase from the previous SY of 7.9%

Keystone Math Proficiency, SY 2023-24 Students with disabilities subgroup was 9.6% which is an increase from the previous SY of 3.4% English Learners subgroup was 6.6% which is an increase from the previous SY of 3.6%

Challenges

Review the challenges listed above and copy and paste 2-5 challenges if improved would have the most impact in achieving your Future Ready PA index targets.

Keystone Literature Growth, SY 23-24 Students with Disabilities subgroup did not meet state interim standard for growth English Learners subgroup did not meet state interim standard for growth

Keystone Growth - Algebra 1, SY 23-24 English Learners subgroup did not meet state interim standard for growth

Keystone Growth - Biology SY 23-24 English Learners growth measure decreased from the previous SY

PVAAS Regular Attendance SY 23-24 Students with Disabilities subgroup was 47.4% which is a decrease from the previous SY of 78.8%. English Learners subgroup was 59.7% which is a decrease from the previous SY of 83.5%

Local Assessment

English Language Arts

Data	Comments/Notable Observations
Reading MAP Achievement, Fall 2024 to	9th grade - Slight decrease in median achievement from Fall to Winter (51st to 49th percentile) 10th grade -
Winter 2025	Slight increase in median achievement from Fall to Winter (12th to 14th percentile)
Semester 1 of the 20242025 School Year,	700/ page rate
American Literature class pass rate	79% pass rate
IXL Skill Proficiency	9th grade- 0.1 proficient skills gained per week per student
MAP Participation	Low Participation: 9th graders with Fall and Winter Score- 521 10th graders with Fall and Winter Score- 83
Desiles MAD Con th	9th grade- 41% exceeded expected growth from Fall to Winter 10th grade 34% exceeded expected growth
Reading MAP Growth	from Fall to Winter

English Language Arts Summary

Strengths

Semester 1 of the 2024--2025 School Year, American Literature class pass rate- 79%

All student Reading MAP Achievement, Fall 2024 to Winter 2025- 10th grade - Slight increase in median achievement from Fall to Winter (12th to 14th percentile)

Challenges

All student Reading MAP Achievement, Fall 2024 to Winter 2025, 9th grade - Slight decrease in median achievement from Fall to Winter (51st to 49th percentile)

All student IXL Skill Proficiency-9th grade- 0.1 proficient skills gained per week per student

All student MAP Participation- Low Participation: 9th graders with Fall and Winter Score- 521 10th graders with Fall and Winter Score- 83

All student Reading MAP Growth- 9th grade- 41% exceeded expected growth from Fall to Winter 10th grade 34% exceeded expected growth from Fall to Winter

Mathematics

Data	Comments/Notable Observations
Math MAP Achievement, Fall 2024	9th grade - Slight decrease in median achievement from Fall to Winter (31st to 28th percentile) 10th grade - Slight
to Winter 2025	decrease in median achievement from Fall to Winter (12th to 11th percentile)
iXl Math data	0.2 proficient skills gained per week per student (Algebra 1 only)
Semester 1 of the 20242025	710/ page rate
School Year pass rate	71% pass rate
Math MAP Growth, Fall 2024 to	9th grade- 38% of students exceeded MAP growth expectations 10th grade- 28% of students exceeded MAP growth
Winter 2025	Expectations
All student MAP Participation	Low participation: 9th Graders with Fall and Winter Score-512 10th Graders with Fall and Winter Scores- 179

Mathematics Summary

Strengths

Semester 1 of the 2024--2025 School Year pass rate, 71% pass rate

Challenges

All student Math MAP Achievement, Fall 2024 to Winter 2025, 9th grade - Slight decrease in median achievement from Fall to Winter (31st to 28th percentile) 10th grade - Slight decrease in median achievement from Fall to Winter (12th to 11th percentile)

All student Math MAP Growth, Fall 2024 to Winter 2025, 9th grade- 38% of students exceeded MAP growth expectations 10th grade- 28% of students exceeded MAP growth Expectations

All student IXL Math data, 0.2 proficient skills gained per week per student (Algebra 1 only)

All student MAP Participation, Low participation: 9th Graders with Fall and Winter Score-512 10th Graders with Fall and Winter Scores-179

Science, Technology, and Engineering Education

Data	Comments/Notable Observations
Semester 1 of the 20242025 School Year Biology pass rate	79% pass rate

Science, Technology, and Engineering Education Summary

Strengths

Semester 1 of the 2024--2025 School Year Biology pass rate, 79% pass rate

Challenges

Consistent content specific professional development

Related Academics

Career Readiness

Data	Comments/Notable Observations
Career Standard Benchmark (23-24)	98.7% - Exceeds the State performance standard
Industry-Based Learning (23-24)	Increased from 90% to 96%; Exceeds the State performance standard

Career and Technical Education (CTE) Programs

False Career and Technical Education (CTE) Programs Omit

Data	Comments/Notable Observations
Percent CTE Program of Study Concentration	CTE Concentration: 3.5%

Arts and Humanities

True Arts and Humanities Omit

Environment and Ecology

True Environment and Ecology Omit

Family and Consumer Sciences

True Family and Consumer Sciences Omit

Health, Safety, and Physical Education

True Health, Safety, and Physical Education Omit

Social Studies (Civics and Government, Economics, Geography, History)

True Social Studies (Civics and Government, Economics, Geography, History) Omit

Summary

Strengths

Review the comments and notable observations listed previously and record 2-5 strengths which have had the most impact in improving your most pressing challenges.

Industry-Based Learning exceeds the State performance standar	ſd
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Career Standard Benchmark exceeds the State performance standard

Challenges

Review the comments and notable observations listed previously and record 2-5 Challenges which if improved would have the most impact in achieving your Mission and Vision.

N/A

Equity Considerations

English Learners

False This student group is not a focus in this plan.

Data	Comments/Notable Observations	
Reading MAP Growth, Fall	38% of students exceeded expected growth	
2024 to Winter 2025	Solve of Stade into exceeded expected growth	
Reading MAP Achievement,	Slight increase in median achievement from Fall 2024 to Winter 2025 (20th to 22nd percentile)	
Fall 2024 to Winter 2025	Siight increase in median achievement nom rail 2024 to winter 2025 (20th to 22ha percentile)	
Math MAP Growth, Fall 2024	43% of students exceeded expected growth	
to Winter 2025	45% of Students exceeded expected growth	
	The number of students testing increased by comparison from 2022-2023SY to 2023-2024SY. The mean scores in each	
ACCESS Testing Results	reporting category increased in Below Basic and Basic overall over these two test years. Number of students scoring Proficient	
	and Advanced have decreased.	
Enrollment of EL students	13.6% of the student population. Total school enrollment 4232 students	
Math MAP Achievement, Fall	Slight increase in median achievement from Fall 2024 to Winter 2025 (8th to 9th percentile)	
2024 to Winter 2025	Silght increase in median achievement from Fan 2024 to winter 2025 (8th to 9th percentile)	
MAP Participation	Low participation: Math- 177 students took both Fall and Winter ELA- 86 students took both Fall and Winter	

Students with Disabilities

False This student group is not a focus in this plan.

Data	Comments/Notable Observations
Reading MAP Growth, Fall 2024 to Winter 2025	43% of students exceeded expected growth
Reading MAP Achievement, Fall 2024 to Winter 2025 Slight increase in median achievement from Fall 2024 to Winter 2025 (7th to 9th percentile)	
Enrollment - Students with disabilities	16.8% of the school population Students enrolled at UDHS - 4232 students
Math MAP Growth, Fall 2024 to Winter 2025	34% of students exceeded expected growth
Math MAP Achievement, Fall 2024 to Winter 2025	Slight increase in median achievement from Fall 2024 to Winter 2025 (5th to 6th percentile)
MAP Participation	Low Participation: Math- 206 students took both Fall and Winter ELA- 189 took both Fall and Winter

Students Considered Economically Disadvantaged

True This student group is not a focus in this plan.

Student Groups by Race/Ethnicity

True This student group is not a focus in this plan.

Summary

Strengths

Review the comments and notable observations listed previously and record the 2-5 strengths which have had the most impact in improving your most pressing challenges.

English Learners Access testing - The number of students testing increased by comparison from 2022-2023SY to 2023-2024SY.

English Learners Access testing - The mean scores in each reporting category increased in Below Basic and Basic overall over these two test years.

English Learners- Reading MAP Achievement, Fall 2024 to Winter 2025, Slight increase in median achievement from Fall 2024 to Winter 2025 (20th to 22nd percentile)

Challenges

Review the comments and notable observations listed previously and record the 2-5 Challenges which if improved would have the most impact in achieving your Mission and Vision.

MAP Participation: English Learners- Math- 177 students took both Fall and Winter ELA- 86 students took both Fall and Winter Students with Disabilities- Math- 206 students took both Fall and Winter ELA- 189 took both Fall and Winter

English Learners- Math MAP Growth, Fall 2024 to Winter 2025, 43% of students exceeded expected growth

Students with Disabilities Reading MAP Growth, Fall 2024 to Winter 2025, 43% of students exceeded expected growth

Conditions for Leadership, Teaching, and Learning

Focus on Continuous improvement of Instruction

Align curricular materials and lesson plans to the PA Standards	Operational
Use systematic, collaborative planning processes to ensure instruction is coordinated, aligned, and evidence-based	Operational
Use a variety of assessments (including diagnostic, formative, and summative) to monitor student learning and adjust programs and instructional practices	Operational
Identify and address individual student learning needs	Emerging
Provide frequent, timely, and systematic feedback and support on instructional practices	Emerging

Empower Leadership

Foster a culture of high expectations for success for all students, educators, families, and community members	Operational
Collectively shape the vision for continuous improvement of teaching and learning	Operational
Build leadership capacity and empower staff in the development and successful implementation of initiatives that better serve students, staff, and the school	Operational
Organize programmatic, human, and fiscal capital resources aligned with the school improvement plan and needs of the school community	Emerging
Continuously monitor implementation of the school improvement plan and adjust as needed	Emerging

Provide Student-Centered Support Systems

	-
Promote and sustain a positive school environment where all members feel welcomed, supported, and safe in school: socially, emotionally, intellectually and physically	Emerging
Implement an evidence-based system of schoolwide positive behavior interventions and supports	Emerging
Implement a multi-tiered system of supports for academics and behavior	Emerging
Implement evidence-based strategies to engage families to support learning	Emerging
Partner with local businesses, community organizations, and other agencies to meet the needs of the school	Emerging

Foster Quality Professional Learning

Identify professional learning needs through analysis of a variety of data	Emerging
Use multiple professional learning designs to support the learning needs of staff	Emerging
Monitor and evaluate the impact of professional learning on staff practices and student learning	Emerging

Summary

Strengths

Which Essential Practices are currently Operational or Exemplary and could be leveraged in your efforts to improve upon your most pressing challenges?

Align curricular materials and lesson plans to the PA Standards

Use systematic, collaborative planning processes to ensure instruction is coordinated, aligned, and evidence-based

Foster a culture of high expectations for success for all students, educators, families, and community members

Build leadership capacity and empower staff in the development and successful implementation of initiatives that better serve students, staff, and the school

Challenges

Thinking about all the most pressing challenges identified in the previous sections, which of the Essential Practices that are currently Not Yet Evident or Emerging, if improved, would greatly impact your progress in achieving your mission, vision and Future Ready PA Index interim targets in State Assessment Measures, On-Track Measures, or College and Career Measures?

Implement an evidence-based system of schoolwide positive behavior interventions and supports

Implement a multi-tiered system of supports for academics and behavior

Identify and address individual student learning needs

Use multiple professional learning designs to support the learning needs of staff

Continuously monitor implementation of the school improvement plan and adjust as needed

Summary of Strengths and Challenges from the Needs Assessment

Strengths

Examine the Summary of Strengths. Identify the strengths that are most positively contributing to achievement of your mission and vision. Check the box to the right of these identified strength(s).

Ctwowath	Check for Consideration in
Strength	Plan
Keystone Biology, SY 23-24 - all student group proficiency score increased to 31.3% from 27.3% and the academic growth score remained at 100.	False
Keystone Literature, SY 23-24 all student group proficiency score increased to 39.3% from 30.2%	False
Keystone Algebra, SY 23-24 all student group proficiency score increased to 19.2% from 7.4%	False
Keystone ELA Proficiency, SY 23-24 Students with disabilities subgroup was 13.3% which is an increase from the previous SY of 9.4% English Learners subgroup was 16.5% which is an increase from the previous SY of 7.9%	True
Industry-Based Learning exceeds the State performance standard	False
Career Standard Benchmark exceeds the State performance standard	False
Keystone Math Proficiency, SY 2023-24 Students with disabilities subgroup was 9.6% which is an increase from the previous SY of 3.4% English Learners subgroup was 6.6% which is an increase from the previous SY of 3.6%	True
Semester 1 of the 20242025 School Year, American Literature class pass rate- 79%	False
Semester 1 of the 20242025 School Year Biology pass rate, 79% pass rate	False
	False
Semester 1 of the 20242025 School Year pass rate, 71% pass rate	False
All student Reading MAP Achievement, Fall 2024 to Winter 2025- 10th grade - Slight increase in median achievement from Fall to Winter (12th to 14th percentile)	False
Align curricular materials and lesson plans to the PA Standards	False
Build leadership capacity and empower staff in the development and successful implementation of initiatives that better serve students, staff, and the school	False
Use systematic, collaborative planning processes to ensure instruction is coordinated, aligned, and evidence-based	False
Foster a culture of high expectations for success for all students, educators, families, and community members	False
English Learners Access testing - The number of students testing increased by comparison from 2022-2023SY to 2023-2024SY.	True
English Learners Access testing - The mean scores in each reporting category increased in Below Basic and Basic overall over these two test years.	True
English Learners- Reading MAP Achievement, Fall 2024 to Winter 2025, Slight increase in median achievement from Fall 2024 to Winter 2025 (20th to 22nd percentile)	True

Challenges

Examine the Summary of Challenges. Identify the challenges which are most pressing at this time for your School and if improved would have the most pronounced impact in achieving your mission and vision. Check the box to the right of these identified challenge(s).

Strength	Check for Consideration in Plan
Keystone Literature Growth, SY 23-24 Students with Disabilities subgroup did not meet state interim standard for growth English Learners subgroup did not meet state interim standard for growth	True
Keystone Growth - Algebra 1, SY 23-24 English Learners subgroup did not meet state interim standard for growth	True
All student Reading MAP Achievement, Fall 2024 to Winter 2025, 9th grade - Slight decrease in median achievement from Fall to Winter (51st to 49th percentile)	False
Keystone Growth - Biology SY 23-24 English Learners growth measure decreased from the previous SY	False
Consistent content specific professional development	False
All student Math MAP Achievement, Fall 2024 to Winter 2025, 9th grade - Slight decrease in median achievement from Fall to Winter (31st to 28th percentile) 10th grade - Slight decrease in median achievement from Fall to Winter (12th to 11th percentile)	False
All student Math MAP Growth, Fall 2024 to Winter 2025, 9th grade- 38% of students exceeded MAP growth expectations 10th grade- 28% of students exceeded MAP growth Expectations	False
N/A	False
PVAAS Regular Attendance SY 23-24 Students with Disabilities subgroup was 47.4% which is a decrease from the previous SY of 78.8%. English Learners subgroup was 59.7% which is a decrease from the previous SY of 83.5%	True
All student MAP Participation- Low Participation: 9th graders with Fall and Winter Score- 521 10th graders with Fall and Winter Score- 83	False
All student Reading MAP Growth- 9th grade- 41% exceeded expected growth from Fall to Winter 10th grade 34% exceeded expected growth from Fall to Winter	False
All student IXL Skill Proficiency-9th grade- 0.1 proficient skills gained per week per student	False
Implement a multi-tiered system of supports for academics and behavior	False
Identify and address individual student learning needs	False
Implement an evidence-based system of schoolwide positive behavior interventions and supports	False
MAP Participation: English Learners- Math- 177 students took both Fall and Winter ELA- 86 students took both Fall and Winter Students with Disabilities- Math- 206 students took both Fall and Winter ELA- 189 took both Fall and Winter	True
Use multiple professional learning designs to support the learning needs of staff	False
Continuously monitor implementation of the school improvement plan and adjust as needed	False
All student IXL Math data, 0.2 proficient skills gained per week per student (Algebra 1 only)	False
All student MAP Participation, Low participation: 9th Graders with Fall and Winter Score-512 10th Graders with Fall and Winter Scores-179	False
English Learners- Math MAP Growth, Fall 2024 to Winter 2025, 43% of students exceeded expected growth	True

udents with Disabilities Reading MAP Growth, Fall 2024 to Winter 2025, 43% of students exceeded expected growth	True
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Most Notable Observations/Patterns

In the space provided, record any of the comments and notable observations made as your team worked through the needs assessment that stand out as important to the challenge(s) you checked for consideration in your comprehensive plan.

Discrepancy of students consistently taking MAP over SY; low participation in both subgroups Significant decrease in attendance for both subgroups Support of EL students who receive special education services. Department Chairs for both departments have been meeting to discuss types of supports IXL diagnostic results and student participation data needs to be included in data conversations for Math and English departments for students in subgroups; low skills proficient per week Less than 50% of students in both subgroups are exceeding their expected growth in math and reading

Analyzing (Strengths and Challenges)

Analyzing Challenges

Analyzing Challenges	Discussion Points	Check for Priority	
Keystone Literature Growth, SY 23-24 Students with Disabilities			
subgroup did not meet state interim standard for growth		Falso	
English Learners subgroup did not meet state interim standard		False	
for growth			
Keystone Growth - Algebra 1, SY 23-24 English Learners		False	
subgroup did not meet state interim standard for growth		raise	
PVAAS Regular Attendance SY 23-24 Students with Disabilities			
subgroup was 47.4% which is a decrease from the previous SY	Transportation Issues Family Socioeconomic Barriers Student Belonging and	Truo	
of 78.8%. English Learners subgroup was 59.7% which is a	Engagement	True	
decrease from the previous SY of 83.5%			
MAP Participation: English Learners- Math- 177 students took	Transportation Issues Family Socioeconomic Barriers Student Belonging and		
both Fall and Winter ELA- 86 students took both Fall and Winter	Engagement Lack of Motivation to Test Lack of Understanding of Test and it's	False	
Students with Disabilities- Math- 206 students took both Fall	purpose Information about test schedules, expectations, and benefits are not		
and Winter ELA- 189 took both Fall and Winter	consistently communicated Low Teacher buy-in or emphasis on testing		
Fralish Loomone Moth MAD Crowth Fall 2024 to Minton 2025	Lack of Understanding of Test and it's purpose Low emphasis on importance of		
English Learners- Math MAP Growth, Fall 2024 to Winter 2025,	testing results Lack of on-going progress monitoring Inconsistentcy with	True	
43% of students exceeded expected growth	implementation of available interventions		
Students with Disabilities Deading MAD Crowth Fell 2024 to	Lack of Understanding of Test and it's purpose Low emphasis on importance of		
Students with Disabilities Reading MAP Growth, Fall 2024 to	testing results Lack of on-going progress monitoring Inconsistentcy with	True	
Winter 2025, 43% of students exceeded expected growth	implementation of available interventions		

Analyzing Strengths

Analyzing Strengths	Discussion Points
Keystone ELA Proficiency, SY 23-24 Students with disabilities subgroup was 13.3% which is an increase from the previous SY of 9.4% English Learners subgroup was 16.5% which is an increase from the previous SY of 7.9%	
Keystone Math Proficiency, SY 2023-24 Students with disabilities subgroup was 9.6% which is an increase from the previous SY of 3.4% English Learners subgroup was 6.6% which is an increase from the previous SY of 3.6%	
English Learners Access testing - The number of students testing increased by comparison from 2022-2023SY to 2023-2024SY.	
English Learners Access testing - The mean scores in each reporting category increased in Below Basic and Basic overall over these two test years.	
English Learners- Reading MAP Achievement, Fall 2024 to Winter 2025, Slight increase in median achievement from Fall 2024 to Winter 2025	

(20th to 22nd percentile)

Priority Challenges

Analyzing Priority Challenges	Priority Statements
	If we provide targeted supports, inclusive practices, and culturally responsive family engagement for students with disabilities and English learners, then we will improve their attendance rates and ensure more equitable access to academic success.
	If we provide evidence-based interventions, inclusive instructional practices, culturally responsive family engagement, and regularly review data in bi-weekly PLC meetings, then students will increase growth and achievement in Algebra, and ensure equitable access to success for students with disabilities and English learners.
	If we provide evidence-based interventions, inclusive instructional practices, culturally responsive family engagement, and regularly review data in bi-weekly PLC meetings, then students will increase growth and achievement in Literature, and ensure equitable access to success for students with disabilities and English learners.

Goal Setting

Priority: If we provide targeted supports, inclusive practices, and culturally responsive family engagement for students with disabilities and English learners, then we will improve their attendance rates and ensure more equitable access to academic success.

Outcome Categor	У
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Regular Attendance

Measurable Goal Statement (Smart Goal)

By June 30, 2026, attendance for students with disabilities and English learners will increase the regular attendance average from previous school year average of 54% to 70% through targeted interventions, including personalized check-ins, mentorship and culturally family outreach.

Measurable Goal Nickname (35 Character Max)

Attendance

Target 1st Quarter	Target 2nd Quarter	Target 3rd Quarter	Target 4th Quarter
By September 30, 2025, 70% of	By December 30, 2025, 75% of	By March 30, 2026, 80% of students	By June 30, 2026, 85% of students
students will demonstrate regular	students will demonstrate regular	will demonstrate regular attendance.	will demonstrate regular
attendance.	attendance.	will demonstrate regular attendance.	attendance.

Priority: If we provide evidence-based interventions, inclusive instructional practices, culturally responsive family engagement, and regularly review data in bi-weekly PLC meetings, then students will increase growth and achievement in Algebra, and ensure equitable access to success for students with disabilities and English learners.

Outcome Category

Mathematics

Measurable Goal Statement (Smart Goal)

By June 30, 2026, at least 70% of all Algebra students in the designated subgroups, English Learners and Students with Disabilities will show measurable improvement (at least 120-point growth from baseline, Q1 IXL diagnostic) in their overall math diagnostic score.

Measurable Goal Nickname (35 Character Max)

IXL

Target 1st Quarter	Target 2nd Quarter	Target 3rd Quarter	Target 4th Quarter	
By September 30, 2025, 100% will take	By December 30, 2025, students will	By March 30, 2026, Students will	By June 30, 2026, Students will	
the IXL diagnostic assessments	achieve at least a 40 point growth	achieve at least a 80 point growth	achieve at least a 120 point growth	

Outcome Category

Mathematics

Measurable Goal Statement (Smart Goal)

By June 30, 2026, 60% of English Learning students and 45% of Students with Disabilities will exceed expected growth on NWEA Math MAP Test from Fall to Spring. By June 30, 2026, all Algebra students in the designated subgroups, students with disabilities and English learners, will improve the median percentile by

at least 8 percentile points through targeted instruction, differentiated supports, and data-driven interventions.			
Measurable Goal Nickname (35 Character Max)			
Math MAP	Math MAP		
Target 1st Quarter	Target 2nd Quarter	Target 3rd Quarter	Target 4th Quarter
By September 30, 2025, 100% will take the MAP Assessment to establish baseline	By December 30, 2025, students will improve the median percentile by at least 4 percentile points	By March 30, 2026, 55% of English Learners will exceed expected growth. By March 30, 2026, 40% of Students with disabilities will exceed expected growth. By March 30, 2026,	By June 30, 2026, 60% of English Learners will exceed expected growth. By June 30, 2026, 45% of Students with disabilities will exceed expected growth. By June 30, 2026, 100% of students will improve the median percentile by at least 8 percentile points.

Priority: If we provide evidence-based interventions, inclusive instructional practices, culturally responsive family engagement, and regularly review data in bi-weekly PLC meetings, then students will increase growth and achievement in Literature, and ensure equitable access to success for students with disabilities and English learners.

English Language Arts

Measurable Goal Statement (Smart Goal)

By June 30, 2026, at least 70% of all grade 9 and 10 Literature students in the designated subgroups, English Learners and Students with Disabilities will show measurable improvement (at least 120-point growth from baseline, Q1 IXL diagnostic) in their overall math diagnostic score.

Measurable Goal Nickname (35 Character Max)

IXL

Target 1st Quarter	Target 2nd Quarter	Target 3rd Quarter	Target 4th Quarter
By September 30, 2025, 100% will take	By December 30, 2025, students will	By March 30, 2026, Students will	By June 30, 2026, Students will
the IXL diagnostic assessments	achieve at least a 40 point growth	achieve at least a 80 point growth	achieve at least a 120 point growth

Outcome Category

English Language Arts

Measurable Goal Statement (Smart Goal)

By June 30, 2026, 50% of English Learning students and 45% of Special Education Students will exceed expected growth on NWEA MAP Reading Test from Fall to Spring. By June 30, 2026, all students in the designated subgroups, students with disabilities and English learners, will improve the median percentile by at least 8 percentile points through targeted instruction, differentiated supports, and data-driven interventions.

Measurable Goal Nickname (35 Character Max)

Reading MAP Assessment

Target 1st Quarter	Target 2nd Quarter	Target 3rd Quarter	Target 4th Quarter
By September 30, 2025,	By December 30, 2025,	By March 30, 2026, 45% of English	By June 30, 2026, 50% of English Learners will exceed
100% will take the MAP	students will improve the	Learners will exceed expected growth By	expected growth By June 30, 2026, 45% of Students with
Assessment to establish	median percentile by at	March 30, 2026, 40% of Students with	disabilities will exceed expected growth. By June 30,

baseline	least 4 percentile points	disabilities will exceed expected growth.	2026, 100% of students will improve the median
		By March 30, 2026,	percentile by at least 8 percentile points

Action Plan

Measurable Goals

Attendance	IXL
Math MAP	
IXL	Reading MAP Assessment

Action Plan For: IXL Reading & IXL Math

Measurable Goals:	

Astion Chan		Anticipated	t	
Action Step		Start/Completion Date		
Chara the sahaal improvement avartarly/year a	eals.	2025-08-	2025-09-	
Share the school improvement quarterly/year g	Odis	18	30	
Lead Person/Position	Material/Resources/Supports Needed	PD Step?		
Dr Parkinson and Administrative team	Staff Agenda and Goal Document	No		
Action Chan		Anticipated	t	
Action Step		Start/Com	Start/Completion Date	
Distribute the testing relevator		2025-08-	2025-09-	
Distribute the testing calendar		18	30	
Lead Person/Position	Material/Resources/Supports Needed	PD Step?		
Dr Parkinson and Administrative team	Staff Agenda, Testing Calendar, Goal Document	No		
Action Ston		Anticipated		
Action Step		Start/Completion Date		
Provide targeted training and support for MAD	accomment and IVI, as needed	2025-08-	2025-09-	
Provide targeted training and support for MAP	assessment and IXL, as needed	18	30	
Lead Person/Position	Material/Resources/Supports Needed	PD Step?		
Administrative to an District Companying	IXL and MAP Training Guides Training attendance list, slide deck or how-to	Vaa		
Administrative team District Supervisors	guide, and follow-up Q&A document.	Yes		
Action Ston		Anticipated		
Action Step		Start/Com	oletion Date	
Opening as a manufaction will be a gravided to for	ailing responding IVI and MAD accessored	2025-08-	2025-09-	
Ongoing communication will be provided to families regarding IXL and MAP assessments		18	30	
Lead Person/Position	Material/Resources/Supports Needed	PD Step?		
Dr. Parkinson and Administrative UDHS staff	IXL and MAP Family Resources	No		

Action Step		Anticipated Start/Comp	
		2025-09-	2025-09-
Administer IXL Assessments in Reading and Math		02	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	30
Algebra teachers Literature 10 teachers English 9	,,,,,		
teachers Reading Specialist Special Education	Testing calendar, class lists, testing material	No	
teachers EL teachers			
Action Step		Anticipated	
Action Step		Start/Comp	
Ensure 100% of students are placed on personalized	learning paths after completing the IXI diagnostic	2025-09-	2025-10-
		02	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Algebra teachers Literature 10 teachers English 9			
teachers Reading Specialist Special Education	Student reports showing learning paths are active and aligned.	No	
teachers EL teachers			
Action Step		Anticipated Start/Completion Date	
Of Contact Consider DLC Data Mastings Analysis MAI	2 and IVI data and callaboratively develop an instructional plan to account	2025-08-	2025-09-
students	and IXL data and collaboratively develop an instructional plan to support	18	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	30
ELA Department chair Math Department chair	Summary reports shared at data meetings (MAP, IXL, classroom level data)	r D Step:	
Special Education Department chair EL Department	Department meeting agendas, Goal setting documents Content area reflection	No	
chair	notes to support instruction	110	
		Anticipated	
Action Step		Start/Comp	
Q2 Content Specific PLC Data Meetings Analyze MAI	and IXL data and collaboratively develop an instructional plan to support	2025-10-	2025-12-
students		01	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
ELA Department chair Math Department chair	Summary reports shared at data meetings (MAP, IXL, classroom level data)		
Special Education Department chair EL Department	Department meeting agendas, Goal setting documents Content area reflection	No	
chair	notes to support instruction		
Action Step		Anticipated	
·			letion Date
	P and IXL data and collaboratively develop an instructional plan to support	2026-01-	2026-03-
students		01	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	

ELA Department chair Math Department chair Special Education Department chair EL Department chair	Summary reports shared at data meetings (MAP, IXL, classroom level data) Department meeting agendas, Goal setting documents Content area reflection notes to support instruction	No	
Action Step		Anticipated Start/Comp	l Dietion Date
Q4 Content Specific PLC Data Meetings Analyze MAP students	and IXL data and collaboratively develop an instructional plan to support	2026-04-	2026-06-
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
ELA Department chair Math Department chair Special Education Department chair EL Department chair	Summary reports shared at data meetings (MAP, IXL, classroom level data) Department meeting agendas, Goal setting documents Content area reflection notes to support instruction	No	
Action Step		Anticipated	
•			letion Date
Share Quarter 1 actual performance - IXL Diagnostic	completion Review school improvement yearly and quarterly goals	2025-10- 01	2025-12- 30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Dr Parkinson and Administrative team	Staff Meeting Agenda and Goal Document	No	
Action Step		Anticipated Start/Comp	l eletion Date
Share Quarter 3 actual performance MAP achieveme	nt (RIT) and MAP growth (growth projection) Share Quarter 4 actual performance	2026-04-	2026-06-
- MAP achievement (RIT), MAP growth (growth proje	ction) and IXL data Review school improvement yearly and quarterly goals	01	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Dr Parkinson and Administrative team	Staff Meeting Agenda and Goal Document	No	
Action Step		Anticipated Start/Comp	l Dietion Date
Share Quarter 3 actual performance MAP achieveme	nt (RIT) and MAP growth (growth projection) Share Quarter 4 actual performance	2026-04-	2026-06-
·	ction) and IXL data Review school improvement yearly and quarterly goals	01	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Dr Parkinson and Administrative team	Staff Meeting Agenda and Goal Document	No	
Action Step		Anticipated	
Action Step			letion Date
Administer IXL and MAP Fall Assessments in Reading	and Math	2025-10- 01	2025-12- 30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Algebra teachers Literature 10 teachers English 9 teachers Reading Specialist Special Education teachers EL teachers	Testing calendar, class lists, testing material	No	

Action Step		Anticipated Start/Comp	l Dietion Date
		2026-01-	2026-03-
Administer MAP Winter Assessments in Reading and	Math	01	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Algebra teachers Literature 10 teachers English 9		-	
teachers Reading Specialist Special Education	Testing calendar, class lists, testing material	No	
teachers EL teachers			
Action Step		Anticipated	
Action step			letion Date
Administer IXL and Spring MAP Assessments in Read	ing and Math	2026-04-	2026-06-
		01	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Algebra teachers Literature 10 teachers English 9			
teachers Reading Specialist Special Education	Testing calendar, class lists, testing material	No	
teachers EL teachers			
Action Step		Anticipated	
7.00.011.01.01			letion Date
Ensure 100% of students are completed Fall MAP Ma	ath and FLA assessments and IXL assessment	2025-10-	2025-12-
·		01	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
ELA Department chair Math Department chair	Testing reports Teacher plan of assessment dates and make up dates for		
Special Education Department chair EL Department	students.	No	
chair Administrative team	Stagentsi		
Action Step		Anticipated	
			letion Date
Ensure 100% of students are completed Spring MAP	Math and ELA assessments	2026-01-	2026-03-
	_	01	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
ELA Department chair Math Department chair	Testing reports Teacher plan of assessment dates and make up dates for	No	
Special Education Department chair EL Department	students.	No	
chair Administrative team		Anticipata	<u> </u>
Action Step		Anticipated Start/Completion Da	
		2026-04-	2026-06-
Ensure 100% of students are completed Fall MAP Ma	nsure 100% of students are completed Fall MAP Math and ELA assessments and IXL assessment		30
Load Parson / Position	Material/Becourses/Supports Needed	01	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	1

ELA Department chair Math Department chair Special Education Department chair EL Department chair Administrative team	Testing reports Teacher plan of assessment dates and make up dates for students.	No	
Action Step		Anticipated Start/Comp	
Create assessment calendar		2025-07-	2025-08-
create assessment calendar		21	29
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	·
Administrative team	Assessment dates and calendar	No	

Anticipated Output	Monitoring/Evaluation (People, Frequency, and Method)
Upper Darby High School will fully implement IXL as a key tool for targeted academic interventions. Teachers will regularly analyze IXL and MAP data to inform differentiated instruction and apply culturally responsive teaching practices to meet the diverse needs of all students. A focused effort will be made to support Students with Disabilities and English Learner (EL) subgroups to close achievement gaps, ensuring equitable access to high-quality learning and measurable growth and proficiency in both reading and math.	UDHS Administrative Team on quarterly basis IXL and MAP data Goal Setting Information Department data meetings - monthly Semi Annual and Annual Goal Setting Meetings Completed Department meeting Agendas - weekly Learning walks IEP meetings Progress notes

Action Plan For: PBIS

Measurable Goals:	

Action Step	n Step Anticipated Start/Completion		tion Date
Q1 Weekly attendance meeting		2025-08-18	2025-09-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Administrative team Pupil services	Attendance logs Student attendance improvement plans	No	
Action Step	on Step Start/Comp		tion Date
Q1 Weekly Tier 2 meetings		2025-08-18	2025-09-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Administrative team PBIS team	PBIS Flowcharts, attendance logs by grade, attendance notes, PBIS meeting notes, PBIS visuals, Student grades, Behavioral referrals	No	

Action Step		Anticipated	
•		Start/Comple	
Q1 Student Assistance Program (SAP)		2025-08-18	2025-09-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
SAP team SAP Coordinator Outside agency support	Truancy list Attendance logs Student attendance improvement plans	No	
Action Step		Anticipated Start/Comple	tion Date
Q1 Monthly Royal Pride (teachers nor	ninate students for recognition)	2025-08-18	2025-09-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Teachers	Incentives - t-shirts	No	
Action Step		Anticipated Start/Comple	tion Date
Q2 Triple Crown Award (quarterly) - re	egular attendees, honor roll, no discipline	2025-10-01	2025-12-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Center teams - administrators, pupil services	Incentives - lanyards, t-shirts	No	
Action Step		Anticipated Start/Comple	tion Date
Q3 Attendance Celebrations - Semesti	er	2026-01-01	2026-03-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Center teams - administrators, pupil services	Incentives - award certificate and snack social	No	
		Anticipated	•
Action Step		Start/Comple	tion Date
Social media shout outs		2025-08-18	2026-06-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Communication Department	Triple Crown award winner list Attendance Celebration list Royal Pride recognition list	No	
Action Step		Anticipated Start/Completion Date	
Weekly attendance meeting - Q1		2025-08-18	2025-09-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Administrative team Pupil services	Attendance logs Student attendance improvement plans	No	
Action Step		Anticipated Start/Completion Date	
Weekly attendance meeting - Q2		2025-10-01	2025-12-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	

Administrative team Pupil services	Attendance logs Student attendance improvement plans	No	
Action Step		Anticipated	
Action Step		Start/Comple	tion Date
Weekly attendance meeting - Q3		2026-01-01	2026-03-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Administrative team Pupil services	Attendance logs Student attendance improvement plans	No	
Action Step		Anticipated	
Action Step		Start/Completion Date	
Weekly Tier 2 meetings Q2		2025-10-01	2025-12-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Administrative team PBIS team	PBIS Flowcharts, attendance logs by grade, attendance notes, PBIS meeting notes, PBIS	No	
	visuals, Student grades, Behavioral referrals	04:	
Action Step		Anticipated	tion Data
Weekly Tier 2 meetings O2		Start/Comple 2026-01-01	2026-03-30
Weekly Tier 2 meetings - Q3 Lead Person/Position	Material/Resources/Supports Needed	PD Step?	2020-03-30
Lead Person/Position	PBIS Flowcharts, attendance logs by grade, attendance notes, PBIS meeting notes, PBIS	PD Steps	
Administrative team PBIS team	visuals, Student grades, Behavioral referrals	No	
Action Step		Anticipated	
•		Start/Completion Date	
Weekly Tier 2 meetings - Q4		2026-04-01	2026-06-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Administrative team PBIS team	PBIS Flowcharts, attendance logs by grade, attendance notes, PBIS meeting notes, PBIS visuals, Student grades, Behavioral referrals	No	
Astion Ston	·	Anticipated	•
Action Step		Start/Comple	tion Date
Q2 - Student Assistance Program (SAP) meetings - weekly	2025-10-01	2025-12-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
SAP team SAP Coordinator Outside	Truancy list Attendance logs Student attendance improvement plans	No	
agency support	Truancy list Attenuance logs student attenuance improvement plans	INO	
Action Step		Anticipated	
•	Action Step		tion Date
	23 - Student Assistance Program (SAP) meetings - weekly		2026-03-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
SAP team SAP Coordinator Outside agency support	Truancy list Attendance logs Student attendance improvement plans	No	
Action Step	•	Anticipated	ı

		Start/Comple	tion Date	
Q4 - Student Assistance Program (SAF	P) meetings - weekly	2026-04-01	2026-06-30	
Lead Person/Position	Material/Resources/Supports Needed	PD Step?		
SAP team SAP Coordinator Outside agency support	Truancy list Attendance logs Student attendance improvement plans	No		
Authorities		Anticipated	1	
Action Step		Start/Comple	tion Date	
Q2 - Monthly Royal Pride (teachers no	ominate students for recognition)	2025-10-01	2025-12-30	
Lead Person/Position	Material/Resources/Supports Needed	PD Step?		
Teachers	Incentives - t-shirts	No		
		Anticipated	1	
Action Step		Start/Comple	tion Date	
Q3 - Monthly Royal Pride (teachers no	ominate students for recognition)	2026-01-01	2026-03-30	
Lead Person/Position	Material/Resources/Supports Needed	PD Step?		
Teachers	Incentives - tshirt	No		
Action Step		Anticipated Start/Comple	Anticipated Start/Completion Date	
Q4 - Monthly Royal Pride (teachers nominate students for recognition)		2026-04-01	2026-06-30	
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	2020 00 30	
Teachers	Incentives - tshirt	No No		
		Anticipated		
Action Step		Start/Completion Date		
Q2 - Triple Crown Award (quarterly) -	perfect attendance, honor roll, no discipline	2025-10-01	2025-12-30	
Lead Person/Position	Material/Resources/Supports Needed	PD Step?		
Center teams - administrators, pupil services	Incentives - lanyards, t-shirts	No		
		Anticipated	-1	
Action Step		Start/Completion Date		
Q3 - Triple Crown Award (quarterly) -	perfect attendance, honor roll, no discipline	2026-01-01	2026-03-30	
Lead Person/Position	Material/Resources/Supports Needed	PD Step?		
Center teams - administrators, pupil services	Incentives - lanyards, t-shirts	No		
	1	Anticipated		
1 Action Stan		Start/Comple	tion Date	
Q4 - Triple Crown Award (quarterly) -	perfect attendance, honor roll, no discipline	2026-04-01	2026-06-30	
Lead Person/Position	Material/Resources/Supports Needed	PD Step?		
Center teams - administrators, pupil	Incentives - lanyards, t-shirts	No		

services			
Action Step		Anticipated	
Action Step		Start/Complet	ion Date
Q4 - Attendance Celebrations - Semes	ter	2026-04-01	2026-06-30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Center teams - administrators, pupil	Incentives - award certificate and snack social	No	
services	Intentives - awaru tertinicate and shack social	INU	

Anticipated Output	Monitoring/Evaluation (People, Frequency, and Method)	
UDHS will provide targeted supports, inclusive practices, and culturally responsive family engagement for all	administration and staff on a daily, weekly,	
students and our designated subgroups, English learners and Students with Disabilities, in order to increase	monthly and quarterly basis via attendance	
attendance rates and ensure more equitable access to academic success.	logs	

Action Plan For: Mentorship Program

Measurable Goals:		

Action Step		Anticipated	l Dietion Date
Use data (discipline records teacher re	ferrals, attendance reports) to identify eligible students. Prioritize students with repeated	2025-08-	2026-06-
behavior incidents or those flagged as	, , , , , , , , , , , , , , , , , , , ,	18	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Administrative team Pupil services	Behavioral referrals Attendance data	No	
Action Ston		Anticipated	l
Action Step		Start/Completion Date	
Postuit staff administrators coaches	councelors	2025-08-	2026-06-
Recruit staff, administrators, coaches,	counseiors	18	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Pupil services	emails staff survey role description	No	
Action Ston		Anticipated	l
Action Step		Start/Comp	letion Date
Provide mentor training on: Relationship-building techniques Restorative practices Behavior intervention strategies Cultural		2025-08-	2026-06-
competency and trauma-informed app	roaches Check and Connect	18	30

Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Pupil services DCIU liaison	training materials	No	
Action Step		Anticipated	
Action Step		Start/Comp	letion Date
	sed on student needs, mentor strengths, and shared interests when possible. Keep mentor-to-	2025-08-	2026-06-
student ratios manageable (e.g., 1:2-3)	Schedule an introductory session to establish expectations and rapport.	18	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Pupil services Administrative team	Mentor logs Interest surveys schedules	No	
Action Step		Anticipated Start/Comp	
before school). Provide guidelines for g sheets, SEL checklists, and progress logs	edule Set a consistent meeting schedule (e.g., weekly check-ins during advisory, lunch, or bal setting, behavior reflection, and progress monitoring. Use tools such as behavior tracking	2025-08- 18	2026-06- 30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Pupil services Administrative team Mentors	Check in schedule Guidelines Goal setting documents Reflection documents Progress monitoring sheets Behavior tracking sheets SEL checklists Progress logs.	No	
Action Step		Anticipated Start/Completion Date	
Collaborate with Teachers and Support	Staff Communicate regularly with classroom teachers, counselors, and behavior teams. Include	2025-08-	2025-06-
mentors in student support meetings w	hen appropriate. Create a feedback loop so teachers can report behavior changes or concerns.	18	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Pupil services Administrative team Mentors UDHS teaching staff	Check in schedule Guidelines Goal setting documents Reflection documents Progress monitoring sheets Behavior tracking sheets SEL checklists Progress logs.	No	
Action Step		Anticipated Start/Comp	
• • • • • • • • • • • • • • • • • • • •	rack key metrics: behavior incidents, attendance, grades, and SEL indicators. Hold monthly adjust pairings/supports as needed. Celebrate small successes and milestones with students	2025-08- 18	2026-06- 30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Pupil services Administrative team Mentors	Track key metrics: behavior incidents, attendance, grades, and SEL indicators. Monthly meeting agendas and minutes	No	
Action Step		Anticipated Start/Comp	
Engage families Inform families of their setting or end-of-term celebrations.	child's participation and the purpose of the program. Invite families to participate in goal	2025-08- 18	2026-06- 30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Pupil services Administrative team	Check in schedule Guidelines Goal setting documents Reflection documents Progress	No	

Mentors	monitoring sheets		
Action Step		Anticipated	
Action Step		Start/Comp	letion Date
Evaluate Program Impact Conduct a for	mal review each semester using: Referral and discipline data comparisons Student/mentor	2026-04-	2026-06-
surveys Staff feedback Student self-assessments Use findings to improve and scale the program.		01	30
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	
Pupil services Administrative team	Referral and discipline data comparisons Student/mentor surveys Staff feedback Student	No	
Mentors UDHS teaching staff	self-assessments	No	

Anticipated Output	Monitoring/Evaluation (People, Frequency, and Method)
The behavioral mentorship program is expected to reduce disciplinary referrals, improve attendance, and increase academic engagement among participating high school students. By fostering strong mentor-student relationships and providing consistent support, at least 70% of mentees will show improved behavior and attendance. Students will also build stronger social-emotional skills such as self-regulation and goal setting, contributing to a more positive school climate and a greater sense of belonging.	Track student behavior referrals, detentions, and suspensions. Monitor attendance and tardiness regularly. Review student grades and class participation. Have mentors complete weekly check-in logs. Use monthly student self-reflections. Collect short teacher feedback on behavior and effort. Hold regular staff meetings to review progress and adjust supports.

Expenditure Tables

School Improvement Set Aside Grant

True School does not receive School Improvement Set Aside Grant.

Schoolwide Title 1 Funding Allocation

True School does not receive Schoolwide Title 1 funding.

Professional Development

Professional Development Action Steps

Evidence-based Strategy	Action Steps
IXL Reading & IXL Math	Provide targeted training and support for MAP assessment and IXL, as needed

IXL/MAP Training

Action Step			
 Provide targeted training and support for MAP assessment 	nt and IXL, as needed		
Audience			
UDHS Staff			
Topics to be Included			
Purpose and administration of MAP and IXL, analysis of data, s	student goal setting using data		
Evidence of Learning			
student goal documents, learning walks, staff goal setting, Learning Community agenda notes			
Lead Person/Position	Anticipated Start	Anticipated Completion	
UDHS Administrative team	2025-08-18	2026-06-30	

Learning Format

Type of Activities	Frequency	
Inservice day	At least 2 times per year and as needed	
Observation and Practice Framework Me	k Met in this Plan	
2c: Managing Classroom Procedures		
3c: Engaging Students in Learning	aging Students in Learning	
3d: Using Assessment in Instruction		
This Step Meets the Requirements of Sta	te Required Trainings	
Teaching Diverse Learners in Inclusive Set	tings	

Approvals & Signatures

Uploaded Files		

Chief School Administrator	Date
Building Principal Signature	Date
School Improvement Facilitator Signature	Date